

USACE 2012

FUTURE CORPORATE AND HQ
DESIGN STUDY

APPENDIX I: AUTHORITY FOR
EXECUTION OF MISSION
ESSENTIAL TASKS

Appendix I

Authority for Execution of Mission Essential Tasks

During Phase 1 of the *USACE 2012 - Future Corporate and HQ Design Study*, the Study Team realized that it would be important to identify the duplication of functions within HQUSACE and MSC offices. This resulted in the preparation of a matrix identifying specific functions identified by each major organizational element of HQUSACE and MSCs. The matrix was based on the MSC structure with the MSC Civil Works and Management Directorate and Military and Technical Directorate being evaluated to the Division level of detail. The HQUSACE functions were then applied against the disaggregated MSC functions. Published Missions and Functions Statements as included in OM 10-1-1 (or appropriate MSC regulation designation) provided the basis for information included in the matrix.

As Phase 2 of the study began, it was further realized that prior to recommending structural, mission, and/or functional changes, the team should be aware of the impacts of any recommended changes that are based in statute and/or regulation as well as the possible need for revision of existing statutes or regulations. To accomplish this task, the assistance of the Office of Chief Counsel was requested.

The Office of Chief Counsel's task was to identify the laws and regulations, if any, that require HQUSACE and/or MSCs to perform specific functions. In completing this assignment, three parameters were established. First, recognizing that all of the functions listed are authorized by statute or regulation, research was limited to statutes and regulations that direct or require a function to be performed. Second, the research focused solely on those statutes and regulations that require USACE or the Chief of Engineers – as opposed to Federal agencies, in general - to perform a function. For example, 5 U.S.C. ¶ 7201 directs executive agencies to conduct affirmative action programs for the recruitment of minorities pursuant to regulations promulgated by the Office of Personnel Management (OPM); the Army (an executive agency) in turn issued AR 690-12 requiring Major Command (MACOM) commanders to implement affirmative action programs. Since the statute itself was directed to all executive agencies and not specifically to the Corps, it was not included in the report. Third, the research was limited to statutes and regulations and did not include other directives, policies, or guidance such as Engineer Circulars and Pamphlets, Command Directives and Guidance, and Commander's Policy Memoranda.

The results of the research by the Office of Chief Counsel are shown on Exhibit I-1. The matrix identifies the missions and functions performed by the major functional elements of HQUSACE and the MSCs (left column) followed by the laws and regulations that require performance of that function with information disaggregated between HQUSACE and MSC offices. The columns labeled "statutes" contain citations to the U.S. Code or Public Law numbers of statutes that direct USACE or the Chief of Engineers to perform the function. The columns labeled "USACE" list regulations issued by the Corps of Engineers, e.g.

Engineer Regulations (ERs) or USACE Supplements to Army Regulations that require the function to be carried out. The columns labeled "OTHER" list citations to regulations issued by the Department of Defense, Army, or other federal agencies, such as the Code of Federal Regulations or Army Regulations (ARs), that require HQUSACE and/or MSCs to perform the function. Where no applicable statutes or regulations were found for a specific function at both the HQUSACE and MSC level, the function has not been shown on the matrix.

Analysis of the statutory and regulatory authorities for the execution of HQUSACE and MSC mission essential tasks reveals the following:

The majority of functions listed in Appendix I are not directed or required to be performed by statute at the HQ level. The major exceptions are for certain Civil Works functions and, to a lesser extent, certain Military Programs and Resource Management functions.

None of the functions listed are directed or required to be performed by statute at the MSC level.

The majority of HQUSACE and MSC functions are required by regulation (i.e., Army Regulation or Engineering Regulation).

Conclusion: With the exception of the specific Civil Works, Military Programs, and Resource Management functions identified on the matrix, there are no statutory constraints to effecting functional and/or structural changes to achieve the ideal future Headquarters design. Most HQUSACE and MSC functions appear to be based on regulatory requirements which, at least in principle, are subject to revision where necessary. In many cases, however, revisions would be required at the DA level.

Exhibit I-1

Authority for Execution of Mission Essential Tasks

Mission or Functional Requirement	HQ			MSC		
	Responsibility Required by:			Responsibility Required by:		
	Statute	USACE	Other	Statute	USACE	Other
Business Management						
None identified that are not duplicative with other offices						
Chaplain						
Religious program at MACOM-implement			AR 165-1(1-17a)			
Peace/wartime mission statements-establish			AR 165-1(1-17b)			
Civil Works / Civil Works and Management Directorate - Office of the Director						
Congressional contacts principal-serves		ER 1-2-2				
Emergency management-oversight		ER 11-1-320			ER 11-1-320	
Regional programs-coordinates					ER 10-1-2	
Regional proposals/initiatives-develops/reviews					ER 10-1-2	
Civil Works Programs Management						
10-year program - develops	P.L. 103-62	EC 11-2-179 (6a(1))				
Budget priorities - develops	P.L. 103-62	ER 37-1-24	AR 11-2 (1-12)			AR 11-2(1-12)
Budget testimony - prepares	P.L. 103-62	ER 11-2-290 (7)	AR 11-2 (1-12)			AR 11-2(1-12)
CAP - manages		ER 5-1-3 (1-9c)	AR 5-20(1-4q)		ER 5-1-3 (1-9k)	
MR&T - manages program	33 USC 646					
GI, CG, O&M - manages programs		ER 11-2-220				
GI, CG, O&M -program/reprogramming actions		ER 11-2-220				
PCA development - guides	PL 99-662					
PRIP - manages	PL 83-153	EC 11-2-179				
PRB - leads			AR 210-21			
PRB - participates			AR 210-21			
PRISM - proponent		EC 11-2-179 (11)				
QA/QAV/CSI - participates			AR 11-37(1-5d)			
Civil Works Project Operations and Maintenance / Regulatory Program						
Anti-terrorism-coordinates			AR 10-87(3), AR 190-13(1), AR 525-13			
Aquatic Plant Control-manages	33 U.S.C. 610		33 CFR Part 273			33 CFR Part 273
Army Energy Conservation Prog-coordinates		ER 1130-2-500(8)	AR 11-27 (1-4)		ER 1130-2-500(8)	
Civil Emergency-manages	33 USC 701n	ER 11-1-320,ER 500-1-1,ER 500-1-	AR 10-87 (ch 3), 33 CFR 203		ER 11-1-320,ER 500-1-1,ER 500-1-	
Civil Works Compliance Prog-manages		ER 200-2-3	AR 200-1, 33 CFR 230.1		ER 200-2-3	

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Mission or Functional Requirement	HQ			MSC		
	Responsibility Required by:			Responsibility Required by:		
	Statute	USACE	Other	Statute	USACE	Other
Cultural resources reviews-provides		ER 1130-2-540	33 CFR 263.17		ER 1130-2-540	33 CFR 263.17
Dam Safety Program-participates	33 USC 467	ER 1110-2-1155, ER 1110-2-1156			ER 1110-2-1155, ER 1110-2-1156, ER 1110-2-100	
Data collection-assures timely collection	An rott: 40 USC 950	ER 25-2-1			ER 25-2-1	
Debris removal-manages	33 USC 426m,33 USC 603a		33 CFR 263			
Disaster Preparedness/Response-manages	33 USC 701n	ER 11-1-320, ER 500-1-1	AR 500-60, 33 CFR 203		ER 11-1-320, ER 500-1-1	
Dredged Material Mgmt Plans-oversees development		ER 1105-2-100			ER 1105-2-100	
Dredging & navigation-leads & directs	33 USC 401	ER 1130-2-520	AR 10-87(3), 33 CFR 207 & 208		ER 1130-2-520	33 CFR 207 and 208
Emergency Mgmt-leads & directs		ER 11-1-320, ER 500-1-1	AR 10-87 (ch 3), 33 CFR 203		ER 11-1-320, ER 500-1-1	33 CFR 203
Emergency Response, Continuity of Operations Planning		ER 500-1-18, ER 500-1-21, ER 500-1- 28			ER 500-1-18, ER 500-1-21, ER 500-1- 28	
Environmental Compliance Coordinator-assures		ER 200-2-3	33 CFR part 230.1		ER 200-2-3	33 CFR part 230.1
Environmental Stewardship-plans/directs/manages		ER 1130-2-540			ER 1130-2-540	
FCCE-manages		ER 500-1-1				
Hydropower-leads & directs		ER 1130-2-510	33 CFR part 221		ER 1130-2-510	33 CFR part 221
Inspection of Completed Works Prog-manages		ER 1130-2-530			ER 1130-2-530, ER 1110-2-100 (5 & 7)	
Labor Union activities at projects-manages		ER 1180-1-8			ER 1180-1-8	
Major Rehab Program-manages		ER 1110-2-1200, ER 1130-2-500			ER 1110-2-1200, ER 1130-2-500	
Misc prog (WASH Aqueduct, CW Housing, Fed Owned Roads, etc)-manages	Aqueduct: 40 USC 9501 et seq.					
National Emergency Preparedness Prog-manages		ER 500-1-1, ER 500- 1-20, ER 11-1-320	AR 10-87(3)		ER 500-1-1, ER 500- 1-20, ER 11-1-320	
National Security Emergency Program-participates		ER 500-1-1, ER 500- 1-20, ER 11-1-320	AR 10-87(3)		ER 500-1-1, ER 500- 1-20, ER 11-1-320	
Natural Resource Management-leads & directs		ER 1130-2-540, ER 1130-2-550			ER 1130-2-540, ER 1130-2-550	

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Mission or Functional Requirement	HQ			MSC		
	Responsibility Required by:			Responsibility Required by:		
	Statute	USACE	Other	Statute	USACE	Other
O&M program-manages	33 USC 401, 33 USC 1344, 33 USC 1413		AR 10-87 (3), 33 CFR 335-338			33 CFR 335-338
Periodic inspections-participates			AR 1-201 (1-4)			
PRB-participates			AR 210-21 (3-5)			
QA/QAV/CSI-participates				ER 10-1-2		
Rec volunteer prog-oversees	33 USC 509c	ER 1130-2-500			ER 1130-2-500	
Recreation Management-leads & directs	16 U.S.C. 460d	ER 1130-2-550	36 CFR 327		ER 1130-2-550	
Regional interface-maintains				ER 10-1-2		
Regulatory Appeals Program-manages			33 CFR 331			33 CFR 331
Regulatory functions-coordinates/reviews	33 USC 401, 33 USC 1344, 33 USC 1413		33 CFR 320			33 CFR 320
Regulatory Program-leads & directs	33 USC 401, 33 USC 1344, 33 USC 1413		33 CFR 320			33 CFR 320
Resource allocation-determines priorities		ER 37-1-31	AR 1-1 (1-19)		ER 37-1-31	
Resource allocation-monitors		ER 37-1-31	AR 1-1 (1-19)		ER 37-1-31	
Resource allocation-recommends		ER 37-1-31	AR 1-1 (1-19)		ER 37-1-31	
Sediment Prog/EPA coordination-manages	33 USC 1271	ER 1110-2-4001			ER 1110-2-4001	
Training, hydropower-reviews/evaluates		ER 690-1-414				
Training, Ops & Regulatory-develops/executes		ER 690-1-414				
Civil Works Policy and Planning Programs						
Budget testimony-supports		ER 37-1-15			ER 37-1-15	
CAP program, all work-staff oversight		ER 1105-2-100, F			ER 1105-2-100, F	
CAP program-supports PM		ER 1105-2-100, F			ER 1105-2-100, F	
Congressional interface-primary liaison		ER 1-2-2			ER 1-2-2	
Congressional visits-participates		ER 1-2-2			ER 1-2-2	
Cultural resources reviews-provides		ER 1130-2-540	33 CFR 263.17		ER 1130-2-540	33 CFR 263.17
Div Cdr's Public Notice-prepares					ER 1110-2-1150 (14)	
Div Cdr's Public Notice-recommends approval					ER 1110-2-1150 (14)	
EIS-certifies adequacy			33 CFR part 230			33 CFR part 230
Environmental compliance-leads		ER 200-2-3	33 CFR part 230		ER 200-2-3	33 CFR part 230

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	Responsibility Required by:			Responsibility Required by:		
	Statute	USACE	Other	Statute	USACE	Other
Environmental planning/review-staff oversight		ER 1105-2-100			ER 1105-2-100	
FCSA development-guides		ER 1105-2-100			ER 1105-2-100	
FPMS-staff oversight		ER 1105-2-100, ER 1165-2-26			ER 1105-2-100, ER 1165-2-26	
GI program-oversight		ER 37-1-1, ER 37-2-15, ER 11-2-200	AR 1-1		ER 37-1-1, ER 37-2-15, ER 11-2-200	
NEPA compliance-serves as focal point		ER 200-2-2	AR 10-87;33 CFR part 230.1		ER 200-2-2	33 CFR part 230.1
PAS-oversight		ER 1105-2-100, G			ER 1105-2-100, G	
PCA development-guides	42 USC 1962d-5b	ER 1110-2-1150			ER 1110-2-1150	
PED agreement development-guides		ER 1110-2-1150, ER 1105-2-100			ER 1110-2-1150, ER 1105-2-100	
PED-oversight		ER 1110-2-1150, ER 1105-2-100			ER 1110-2-1150, ER 1105-2-100	
Policy training-conducts		ER 690-1-414				
Congressional Liaison Office						
No specific authorities stated in statute or regulation						
Commander's Planning Group						
Integration/support activities for CG, Command			AR 5-1			
Management consulting advice-provides			AR 5-1			
Strategic thinking/institutional learning-institutionalize			AR 5-1			
Strategic initiatives-formulates and executes			AR 5-1			
Strategic performance/institutional learning-monitors			AR 5-1			
Corporate Information / Information Management						
Common Operating Environment-proponent			AR 25-1 (2-16)			
Email Center of Expertise-manage		ER 25-1-74 (6)	AR 25-1 (2-16)		ER 25-1-74 (6)	
FOIA requests-manage			AR 25-1(8), AR 25-55(5 200)			
Guidance-develop & provide			AR 25-1 (2-16)			
Info Security Program (INFOSEC &/or IAVA)			AR 25-1(5), AR 380-5(1 6), AR 380-19(1-4)			AR 25-1(5)

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Mission or Functional Requirement	HQ			MSC		
	Responsibility Required by:			Responsibility Required by:		
	Statute	USACE	Other	Statute	USACE	Other
Information Architecture Prog-manages			AR 25-1 (2-16)			
Information Resource Mgmt (IRM)-implement			AR 25-1(3), AR 11-2 (1-15)			
IT Acquisition-validate hardware			AR 25-1 (2-16)			
IT strategy planning		ER 25-1-2;ER 37-1-31(7)	AR 25-1 (2-16), AR 70-1 (2-36)		ER 25-1-2	
LCMIS-manage		ER 25-1-2 (7)	AR 25-1 (2-16)		ER 25-1-2 (7)	
Milestone Decision Authority for ACAT		ER 25-1-2 (6)	AR 25-1 (3-7);AR 70-1(4)		ER 25-1-2 (6)	
Property control-manage			AR 25-1 (2-16)			
Publications Management		ER 25-1-98 (1-5)	AR 25-1 (Ch.9), AR 25-30 (1-19)		ER 25-1-98 (1-5)	
Records Management			AR 25-1 (2-16, Ch.8)			
Web manager		ER 25-1-99 (8)			ER 25-1-99 (8)	
Engineering and Construction						
1391 certification-leads			AR 415-15(1-21a(4)(3-5))			
A-E responsibility management-leads			AR 415-15(1-21b(1))			AR 415-15 (1-21c(1))
Army Facilities Standardization Prog-represents MSC			AR 415-15(1-21b(2)); AR 415-15(G(g-4(c)))		ER 1110-3-113(6(c))	AR 415-15, G(g-4(c))
Army Power Procurement Officer			AR 420-41			
CADD/GIS/ACASS/CCASS/etc-proponent		EP 715-1-7(1-3(d))	AR 25-1(2-22(c));AR 70-1(2-36a)			
Coastal engineering-manages		ER 10-1-16(4),ER 1110-2-1406(8(c))	AR 10-87(3-3)		ER 1110-2-1406(8(b))	
Communication w/Weather Service-maintains		ER 1110-2-240(6(h));ER 500-1-1(1-6a(6))			ER 1110-2-240(6 (h))	
Congressional/budget testimony-support		ER 1110-2-111(10c(4))				
Construction management-leads			AR 415-15(1-21a)			
Cost Engineering-leads		ER 15-1-36;ER 1110-3-1300			ER 15-1-36	
Dam Safety-leads		ER 1110-2-1156(5(1)a)				

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Mission or Functional Requirement	HQ			MSC		
	Responsibility Required by:			Responsibility Required by:		
	Statute	USACE	Other	Statute	USACE	Other
Design and Constr (DCE) Inspections-leads			AR 1-201(1-4(c));AR 10-87(3-3a(1))			
Design review conferences-attends/ participates		ER 1110-1-8159(7)	AR 415-15(1-(21-7));AR 415-15(5-15);AR 420-10(6-3(a))			AR 415-15,(1-21c(4))
Directives-reviews		ER 5-1-11(8a)	AR 10-5(2-34(a));AR 415-15(1-(21-(6))		ER 5-1-11(8(a))	
Embankment Criteria & Perf Rpts-manages			AR 10-87(3-3)		ER 11102-2-1901	
Energy Monitor/Control Sys-manage		ER 70-1(2-36a(2))				
FERC coordination-leads		ER 1110-2-240, B			ER 1110-2-1454(9)	
Inspections, periodic-leads			AR 1-201(1-4(c))		ER 1110-2-100(7(b));ER 1110-2-1942(12(b))	
IS Real Prop Master Plng-participates			AR 420-10(1-4.6-1)			AR 420-10(1-4)(6-1)
ISO 9000 certification-manages/leads			AR 420-10(1-4.6-1)			AR 420-10(1-4)(6-1)
MCX oversight		ER 1110-1-8158(5b.7a)			ER 1110-1-8158(7c)	
Metrification-proponent		ER 1110-1-4				
MRC-principal advisor				33 USC 642		
QA/CSI-manages/participates		ER 1110-1-12(8)	AR 5-1(1-4e)		ER 1110-1-12()8	AR 5-1(1-4e)
Regional Interface-provides					ER 5-1-11(8(i)(j)); ER 10-1-2(7a(2))	
Regulatory (FCCE)-manages		ER 500-1-1(1-6a(5))				
S&A-develops/monitors/reports		ER 415-16(3-3a)			ER 415-1-16(3-3 (b))	
Seismic/earthquake-manages inventory					ER 1110-2-1802(8(e))	
Specifications Engineering-leads		ER 1110-1-8155(6)				
Utility Monitoring & Control Sys-POC					ER 10-1-22	
Water Control Mgmt/Center-supervise		ER 10-1-23(4);ER 1110-2-240(7(d))	AR 70-1(2-36(a))			
Water management budget-leads			AR 70-1(2-36(a))		ER 1110-2-240(6(j))	
Water management operations-leads		ER 10-1-23(4(a))	AR 70-1(2-36(a))			

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Mission or Functional Requirement	HQ			MSC		
	<i>Responsibility Required by:</i>			<i>Responsibility Required by:</i>		
	Statute	USACE	Other	Statute	USACE	Other
Water management procedures-leads			AR 70-1(2-36(a))		ER 1110-2-240(7(a))	
Water management-regional & national interface		ER 10-1-23(4(n)); ER 1110-2-240(6(i))	AR 70-1(2-36(a))		ER 1110-2-240(6(i))	
Water Mgmt annual report-prepares					ER 1110-2-240(13(b))	
Water quality/sedimentation-staff oversight		ER 1110-2-4001(5)				
Equal Employment Opportunity						
Alternate Dispute Resolution-manage		ER 690-1-693			ER 690-1-693	
Guidance-develop and publish			AR 690-12 (2-2)			
Early Resolution Program (CEERP); process allegations due to conflict of interest		ER 690-1-693			ER 690-1-693	
EEO/EO program, Affirmative Employment Program Plan, administration of discrimination complaints			AR 690-12 (1-4)		AR 690-12 (1-4)	
Program evaluation-conduct			AR 690-12 (1-4)			
Reports-prepare, submit			AR 690-12 (1-4)			
Special Emphasis Program-manage			AR 690-12 (1-4)		AR 690-12 (1-4)	
Training-insure conduct			AR 690-600 (1-6)		AR 690-600 (1-6)	
History						
Policy-establishes		ER 870-1-1	AR 870-5			
Historical/museum advice to CG/US Army Ch Mil		ER 870-1-1	AR 870-5, AR 870-20			
Histories-researches/writes/publishes		ER 870-1-1	AR 870-5		ER 870-1-1	
Staff support/reference services-provides		ER 870-1-1	AR 870-5			
Oral history program-manages		ER 870-1-1	AR 870-5		ER 870-1-1	
Historical research collections-manages		ER 870-1-1	AR 870-5		ER 870-1-1	
Museum activities-directs			AR 870-5, AR 870-20			
Human Resources						
Classification complaints-advise		ER 690-1-500				
College recruitment program-develop/execute		ER 350-3-3				
CSI/QAV/QM-participate					ER 10-1-2	
Emergency / mobilization planning-participate		ER 690-1-321				

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	Responsibility Required by:			Responsibility Required by:		
	Statute	USACE	Other	Statute	USACE	Other
Human Resources-planning		ER 690-1-1208; ER 690-1-1212				
Incentive Awards Program-manage		ER 15-1-26;				
Labor/MER Programs-Manages		ER 690-1-711				
PROSPECT training-CX		ER 690-1-414				
Training Committee-advise		ER 350-1-416				
Training program-administer		ER 350-1-416				
Internal Review						
Commercial activities-oversees reviews			AR 11-7 (2-6), AR 5-20 (1-4)			AR 11-7 (2-6), AR 5-20 (1-4)
Cost analysis & other services-execute		USACE Suppl. to AR 11-7	AR 11-7 (5-1)		USACE Suppl. to AR 11-7	AR 11-7 (5-1)
EIG			AR 20-1			
Fed. Manager's Integrity Act Annual Assurance Statement-lead			AR 11-7(1-4, 5-1), AR 11-2(1-12)			AR 11-7 (1-4, 5-1), AR 11-2 (1-15)
Guidance, develop & disseminate			AR 11-7 (1-4)			
Inspection policy-advise			AR 20-1 (1-4)			
Inspection standards-develops			AR 20-1 (1-4)			
Internal Review and Audit Compliance-lead		USACE Suppl. to AR 11-7	AR 11-7 (1-4, 4-1)		USACE Suppl. to AR 11-7	AR 11-7 (1-4, 4-1)
Internal Reviews-conduct		USACE Suppl. to AR 11-7	AR 11-7 (1-4)		USACE Suppl. to AR 11-7	AR 11-7 (1-4)
Liaison / coordination - GAO, DoD, etc			AR 11-7 (6-1)			AR 11-7 (6-1)
Management Control Program-manage		ER 11-1-30 (7c)	AR 11-2(1-12, 2-4)		ER 11-1-30 (7e)	AR 11-2 (1-15)
Management Control Program-reviews		ER 11-1-30 (7c)	AR 11-7 (1-4, 5-1)		ER 11-1-30 (7e)	AR 11-7 (1-4, 5-1)
Quick Reaction Audits-conduct			AR 11-7 (4-2)		USACE Suppl to AR 11-7	
Reports-consolidate & submits			AR 11-7 (6-3)			AR 11-7 (6-3)
Single Audit Act-manage program			OMB Cir. A-133			
Staff oversight		USACE Suppl. to AR 11-7	AR 11-7 (1-4)		USACE Suppl. To AR 11-7	AR 11-7 (1-4)
Logistics						
CSI/QAV/QM-participate					ER 10-1-2	
District oversight					ER 10-1-2	
Emergency Ops-participate			AR 500-60			AR 500-60

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	Responsibility Required by:			Responsibility Required by:		
	Statute	USACE	Other	Statute	USACE	Other
Liaison-HQ, Districts, GSA, other government, etc			41 CFR 101		ER 10-1-2	
Maintenance Mgmt Prog Plan (Army Warranty/Test Measurement/Diagnostic Equip, Army Oil Analysis)-provide guidance		ER 750-1-1	AR 420-10; 41 CFR 101			AR 420-10
Policies/procedures (supply, trans, maint, facservice)		ER 700-1-1	AR 710-1; AR 710-2;			
Transportation prog/Foreign Travel-manage		ER 55-1-2			ER 55-1-2	
Military Programs / Military and Technical Directorate - Office of the Director						
A-E selection process-oversight					ER 1110-345-721(5a)	
Dam Safety Officer	33 USC 467a					
Host Nation Construction-manages			AR 10-5(2-34(b)2); AR 415-15(1-11); DoDD 4270.34			
HTRW CX-command & control			AR 10-87(3-1(g))			
HTRW-manage		ER 1110-2-500; ER 1140-1-211(8); ER 1140-1-211(D)				
MILCON directives-manage			AR 10-5(2-34(a)8); AR 415-15(1-21(a)(1)); AR 415-15(1-21(b)(1)(6))			AR 415-15(1-21(c)(2))
MILCON / Instal Support-manage	10 USC 2851		AR 10-5(2-34(a)8); AR 415-15(1-21(b)(1)(6)); AR 420-10(1-4(e)); AR 10-87(3-1(b))			AR 420-10(6-3(a))
MRC President-supports	33 USC 642					
Policy & guidance-interpret and implement			AR 415-15(1-21(b))(1)&(6)			
PREP Team			DoDD S5100.44;AR 10-87(3-3(d)5)			
QA reviews			AR 5-1(1-4e)			AR 5-1(1-4e)

Exhibit I-1

Authority for Execution of Mission Essential Tasks

Mission or Functional Requirement	HQ			MSC		
	Responsibility Required by:			Responsibility Required by:		
	Statute	USACE	Other	Statute	USACE	Other
R&D Coordinator		ER 70-3-9	AR 71-9(2-11(a)(d)); AR 10-87(3-1(d))(3-3(e))			
SFO - regional interface/POC			AR 10-87(3-1(h))		ER 1140-1-211(7(a))	AR 415-15(1-21(c)(2))
Military, Environmental, and Interagency/International Programs						
1391 Processor-proponent			AR 415-15(1-21a(4)),(3-5)			
Arlington Nat. Cemetery Prog-leads		AR 290-5(3-3(b))				
Barracks Upgrade Prog (BUP)-leads	10 USC 2851					
BRAC-single POC			AR 10-5(2-34a(2)); AR 10-87(3-1(j))			
DERP/EQ-manages			AR 10-5(2-34d); AR 10-87(3-1 (i))			
Design review conferences-participates		ER 1110-8159(7)	AR 415-15(1-21b(6))			
Energy Conserve Invest Prog (ECIP)-leads			AR 11-27(1-4e(1))			
Energy Savings Perf Contracts (ESPC)-leads			AR 11-27(1-4e(2)(3))			
Force Modernization program-leads			AR 415-15(1-21b(8))			
HTRW-program execution		ER 1140-1-211(8)(D)	AR 10-87(3-1(g))			
Installation Support Program-manages			AR 420-10(1-4);(6-1); V			
Medical Facilities Prog-manages			AR 415-15(1-21b(3)); V			
MILCON Change management-manages	10 USC 2851					
MILCON directives-manage			AR 415-15(1-21b(6))			
MILCON / IS-program execution	10 USC 2851		AR 10-5(2-34c(1))			
MOU/A (HTRW & SFO)-coordinates			AR 10-87(3-1(g),(h))			
QA/QC/CSI-oversight			AR 5-1(1-4e)			AR 5-1(1-4e)
SFO-program execution	10 USC 3036		AR 10-87,(3-1 (h))			
Superfund/FUSRAP-manages		ER 1140-1-211(8)(D)	AR 10-5(2-34f); AR 10-5(2-34a(10))			
Principal Assistant Responsible for Contracting (PARC)						
ACASS/CCASS - oversight			48 CFR 236.201&604			
Acquisition planning - lead		EFARS 7.102	48 CFR 5107.104			

Exhibit I-1

Authority for Execution of Mission Essential Tasks

Mission or Functional Requirement	HQ			MSC		
	Responsibility Required by:			Responsibility Required by:		
	Statute	USACE	Other	Statute	USACE	Other
CO/ACO approves			48 CFR 5101.601&603			
Contract Audit Follow-up (CAF) - execute			48 CFR 5142.1-90-1&490-4			DoDD 7640.2 (5.3)
Defense Priorities and Allocation System - manage			AR 715-5			
Dispositions/Findings - approves & issues			48 CFR 5101.602-3\ 5109.5\5114.407\5117.204\5125.2			48 CFR 5101.602-3
EFARS - Develops Guidance		ER 15-1-22				
Liaison - industry, mil depts, other govt agencies, etc			48 CFR 5101.601			
Oversight - contracting program			48 CFR 5101.601			
Performance - monitor & evaluate			48 CFR 5142.1503-90			
Policy - formulate, provide		ER 15-1-22	48 CFR 501.601			
SADBU-serve as						
Special Competition Advocate			48 CFR 5106.501; AR 715-31 (1-13)			
Unusual contracting action - obtain authority			48 CFR 5150.2			
PublicAffairs						
Cdr's Budget Testimony - Write/Edit/Illustrate			AR 360-1 (1-5,6)			
Cdr & Key Staff - Advise		ER 360-1-1 (2-2)	AR 360-1 (2-4)			AR 360-1 (2-4)
Cdr's Policies and Viewpoints - Communicate to Public			AR 360-1 (1-5,6)			AR 360-1 (2-3)
Produce, disseminate brochures; newspapers; information; bulletins; videotapes, etc.			AR 360-1 (1-5,6)			
Communication Strategy - Develop		ER 360-1-1 (2-2)	AR 360-1 (2-3,4)			AR 360-1 (2-4)
District Oversight					ER 360-1-1 (2-3)	
Media Interviews - Arrange			AR 360-1 (1-5,6)			
News/feature Articles - Research, Write, Disseminate			AR 360-1 (2-3)			
Policy -Develops			AR 360-1 (1-5)			
Relationships (news media, groups, etc.) - Maintain			AR 360-1 (2-3)			
Speakers - Arrange; Serve as Liaison			AR 360-1 (2-4)			AR 360-1 (2-4)
Web Manager			AR 360-1 (2-3,4)			AR 360-1 (2-4)

Exhibit I-1

Authority for Execution of Mission Essential Tasks

Mission or Functional Requirement	HQ			MSC		
	Responsibility Required by:			Responsibility Required by:		
	Statute	USACE	Other	Statute	USACE	Other
Real Estate						
Acquisition/disposal activities - manages			AR 405-10 (2-9);AR 10-87(3-3);AR 405-90(1-4);AR 405-45(1-9)			AR 10-87 (3-3);AR 405-90(1-4)
Appraisals -reviews/approves		ER 405-1-12(4-72)			ER 405-1-12(4-72)	AR 405-80(2-11)
Appraiser cert & training-oversight		ER 405-1-12(4-78)			ER 405-1-12(4-78)	
Condemnation - manages		ER 405-1-12 (5-25)				
Housing Assistance Program - manages			AR 405-16(7)			
Legal reviews/opinions-performs			AR 405-80(2-7)			AR 405-80(2-11)
PCS claims - reviews & recommends		ER 405-15				
Policy guidance - issues			AR 405-45(1-10);AR 405-80(2-7)			
Policy -assures MSC compliance			AR 405-45(1-10);AR 405-80(2-7)			
RAP appeals-reviews/prepares agency opinion		ER 405-1-12(6-68)	AR10-87(3-3)		ER 405-1-12(6-68)	AR 10-87(3-3)
RE policy development - DA proponent			AR 405-45 (1-9);AR 405-70 (1-5);AR 405-80 (2-7)			
RE program - oversees and monitors			AR 405-10(2-9) AR 405-70(1-5) AR 405-80(2-7)			AR 405-80(2-11)
Space Management			AR 405-70(1-5)			
Technical review, complex -provides			AR 405-80(2-7)			
Resource Management						
Accounting- analysis		ER 37-1-31(7b(7))				
Apportionment-manages		ER 37-2-16(6a)				
Army Ideas of Excellence Program - manages			AR 5-17(1-4(f)(2))			AR 5-17(1-4(f)(2))
CFO-all activities		OM 10-1-1;ER 37-1-30(1-3(b))	AR 11-2(1.12)		ER 37-1-30(1-3(e))	
CMD Operating Budgets-develop/coordinate/monitor		ER 37-1-24(6a);ER 37-1-31(7a)			ER 37-1-24(6a)	
Commercial activities-manages		ER 5-1-3(1-9(b))	DoDD 4100.15(5.3.5); OMB Circ A-76			

Exhibit I-1

Authority for Execution of Mission Essential Tasks

Mission or Functional Requirement	HQ			MSC		
	Responsibility Required by:			Responsibility Required by:		
	Statute	USACE	Other	Statute	USACE	Other
Consolidated CMD Guidance-develops		<u>ER 37-1-31(7a(1))</u>				
Corporate Analysis-designs/assesses		<u>ER 37-1-31(7b(7))</u>				
Cost of Doing Business-studies		<u>ER 37-1-31(7b(7)); ER 37-345-10;ER 37-2-10</u>				
Cost Studies/econ analysis-conducts		<u>ER 37-1-31(7b(7))</u>				
CPM-11 and/or 26		<u>ER 37-1-30(1-3c(6))</u>	<u>AR 690-950(1-18)</u>			
CW Revolving Fund-manages	<u>33 USC 576</u>	<u>ER 37-1-30(1-3a)</u>	<u>DFAS-IN Reg 37-1(1,2,6)</u>		<u>ER 37-1-30(1-3a)</u>	
F&AO-serves as		<u>ER 37-1-30(1-3a)</u>	<u>DFAS-IN Reg 37-1(1,2,6);DiDFNR 030303/030401</u>		<u>ER 37-1-30(1-3a)</u>	<u>DFAS-IN Reg 37-1(1,2,6)</u>
Home Owner's Assistance Program-Financial mgt			<u>AR 405-16(7)</u>			
Management Control program-manages		<u>ER 11-1-30(7)</u>	<u>DoDD 5010.38(5.5); AR 11-2; OMB Circ A-123</u>		<u>ER 11-1-30(7)</u>	<u>AR 11-2(1-16)</u>
Manpower Allocation-manages		<u>ER 37-1-31(7b(5))</u>	<u>AR 570-4(8-5a)</u>			
Manpower documentation-develops/tracks			<u>AR 570-4(8-5a)</u>			
Organizational structure-reviews		<u>ER 37-1-31(7b(7))</u>				
Position Charts & Directory-publishes		<u>ER 10-1-40</u>			<u>ER 10-1-40(B)</u>	
President's CW Budget-prepares schedules		<u>ER 37-1-31(7a(2))</u>				
PRIP-manages		<u>ER 37-1-31(7a(8))</u>				
Productivity Improvement Program-manages		<u>AR 5-4, USACE Supp 1</u>	<u>AR 5-4(1-8 (b))</u>			
Program & Budget guidance -provides		<u>ER 37-1-31(7a)</u>				
Property financial accountability-manages		<u>ER 37-1-30(1-4a9)</u>				
Revolving Fund-manages	<u>33 USC 576</u>	<u>ER 37-1-30(1-3a); ER 37-2-10(1-3(2))</u>	<u>DFAS-IN Reg 37-1(1,2,6)</u>		<u>ER 37-1-30(1-3e)</u>	
RMB Co-Chair		<u>ER 37-1-31(7b(9))</u>				
RMB-member		<u>ER 37-1-31(7b(9))</u>				
S&A-manages/tracks		<u>ER 37-1-31(7b(7))</u>				
TreasDept/GAO/DFAS-interface		<u>ER 37-1-30(1-3(b))</u>				
Waivers/claims-processes		<u>ER 37-1-30(1-3(c)(5))</u>				
Work processes-reviews		<u>ER 37-1-31(7b(13))</u>				
SADBU						
Acquisition Planning-Advise			<u>DoDD 4205.1 (4.1.7.1&2)</u>			<u>DoDD 4205.1 (4.1.7.1&2)</u>

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Authority for Execution of Mission Essential Tasks

Mission or Functional Requirement	HQ			MSC		
	Responsibility Required by:			Responsibility Required by:		
	Statute	USACE	Other	Statute	USACE	Other
Contracting Officer-Assist			DoDD 4205.1(4.1.7.6)			DoDD 4205.1(4.1.7.6)
Contracts-Monitor			DoDD 4205.1(4.1.7.5)			DoDD 4205.1(4.1.7.5)
District Audits-Conduct			DoDD 4205.1(4.1.7.3)			DoDD 4205.1(4.1.7.3)
Outreach-Develop & Implement			DoDD 4205.1(4.1.7.6)			DoDD 4205.1(4.1.7.6)
Policy Guidance-Develop			DoDD 4205.1(4.2.2)			DoDD 4205.1(4.2.2)
Problems-Resolve			DoDD 4205.1(4.1.7.7)			DoDD 4205.1(4.1.7.7)
Regional Ombudsman			DoDD 4205.1(4.1.7.7)	ER 10-1-2 (7a(2))		DoDD 4205.1(4.1.7.7)
Reports-Consolidate			DoDD 4205.1(4.2.4)			DoDD 4205.1(4.2.4)
Staff Oversight		ER 5-1-11(8b); EFARS 19.201(c)(6)	DoDD 4205.1(4.1.7.5)		ER 5-1-11(8b); EFARS 19.201(c)(6)	DoDD 4205.1(4.1.7.5)
Training-Develop & Implement			DoDD 4205.1(4.1.7.4)			DoDD 4205.1(4.1.7.4)
Safety						
Accident investigation and reporting - supervise		USACE Suppl. 1 to AR 385-40	AR 385-10 (1-4), AR 385-40 (1-4)		USACE Suppl. 1 to AR 385-40	AR 385-10, AR 385-40
Accident prevention safeguards.-review acceptance test procedures		USACE Suppl. 1 to AR 385-40	AR 385-10 (1-4), AR 385-40 (1-4)		USACE Suppl. 1 to AR 385-40	AR 385-10, AR 385-40
Accident prevention/OSHA-advise		USACE Suppl. 1 to AR 385-40	AR 385-10 (1-4), AR 385-40 (1-4)		USACE Suppl. 1 to AR 385-40	AR 385-10, AR 385-40
Accident prevention-manage		USACE Suppl. 1 to AR 385-40	AR 385-10 (1-4), AR 385-40 (1-4)		USACE Suppl. 1 to AR 385-40	AR 385-10, AR 385-40
Accident problems-research		USACE Suppl. 1 to AR 385-40	AR 385-10 (1-4), AR 385-40 (1-4)		USACE Suppl. 1 to AR 385-40	AR 385-10, AR 385-40
Accident reporting-manages		USACE Suppl. 1 to AR 385-40	AR 385-10 (1-4), AR 385-40 (1-4)		USACE Suppl. 1 to AR 385-40	AR 385-10, AR 385-40
Accident/complaint investigation-ensure timely/appropriate		USACE Suppl. 1 to AR 385-40	AR 385-10 (1-4), AR 385-40 (1-4)		USACE Suppl. 1 to AR 385-40	AR 385-10, AR 385-40
Diving program-monitor		ER 385-1-86 (6)			ER 385-1-86 (6)	
Federal Employees Compensation Act (FECA) claims- develop, implement countermeasures			DODI 1400.25M, AR 690-800 (4-1)			
Fire Program-interpret codes, standards, policies, procedures and requirements			AR 420-90 (1-10)		ER 1110-1-260 (5)	
Health - plan, develop, & direct policies/programs		ER 385-1-40 (4)			ER 385-1-40 (4)	
Occ Health/Industrial Hygiene prog-manages		ER 385-1-40 (4), ER 385-1-85 (5)			ER 385-1-40 (4), ER 385-1-85 (5)	

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Authority for Execution of Mission Essential Tasks

Mission or Functional Requirement	HQ			MSC		
	<i>Responsibility Required by:</i>			<i>Responsibility Required by:</i>		
	Statute	USACE	Other	Statute	USACE	Other
OSHA, DoD Explosive Safety Board, fire protection, industrial hygiene, & human engineering considerations and requirements-oversight		ER 385-1-40 (4)	AR 385-10 (1-4)		ER 385-1-40 (4)	
Radiological Protection Officer		ER 385-1-80 (5)	AR 11-9 (1-4)		ER 385-1-80 (5), EM 385-1-80	
Regional interface					ER 10-1-2	
Requests for waivers-review/forward to HQUSACE					EM 385-1-1	
Safety - plan, develop, direct policies & programs			AR 385-10 1-4)			AR 385-10
Safety & Occupational Health Div (USACE)-assist		ER 385-1-40 (4)	DODI 6055.1;AR 385-10 (1-4)		ER 385-1-40 (4)	
Staff supervision-operator licensing, industrial hygiene, and occupational health		ER 385-1-40 (4), ER 385-1-85 (5)			ER 385-1-40 (4), ER 385-1-85 (5)	
Workers Compensation Prog-manages			DODI 1400.25M, AR 690-800 (4-1)			
Security and Law Enforcement						
Anti-Terrorism Program-Manage			AR 525-13			AR 525-13